Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



中國太平洋保險(集團)股份有限公司 CHINA PACIFIC INSURANCE (GROUP) CO., LTD.

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 02601)

ANNOUNCEMENT IN RESPECT OF DISCLOSURE OF RELEVANT PRESENTATIONS ON 2020 INVESTOR DAY

This announcement is made pursuant to the disclosure requirements under Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

China Pacific Insurance (Group) Co., Ltd. (the "Company") hereby announces that it will host an investor day for 2020 on Thursday, 24 September 2020 and the Company will focus on the initiatives, effectiveness and future prospects of CPIC P/C in transformation and development with the themes of "Pursue High-quality Development with Value-oriented Transformation".

For specific details of the abovementioned presentations, please refer to the appendix of this announcement.

By Order of the Board
China Pacific Insurance (Group) Co., Ltd.
KONG Qingwei
Chairman

Hong Kong, 24 September 2020

As at the date of this announcement, the Executive Directors of the Company are Mr. KONG Qingwei and Mr. FU Fan; the Non-executive Directors of the Company are Ms. LIANG Hong, Ms. LU Qiaoling, Mr. John Robert DACEY, Mr. HUANG Dinan, Mr. WANG Tayu, Mr. WU Junhao, Mr. ZHOU Donghui and Mr. CHEN Ran; and the Independent Non-executive Directors of the Company are Ms. LAM Tyng Yih, Elizabeth, Ms. LIU Xiaodan, Mr. WOO Ka Biu, Jackson, Mr. CHEN Jizhong, and Mr. JIANG Xuping.

* Note: The appointment qualifications of Ms. LIANG Hong, Ms. LU Qiaoling, Mr. John Robert DACEY, Mr. ZHOU Donghui, Mr. CHEN Ran, Ms. LIU Xiaodan and Mr. WOO Ka Biu, Jackson are subject to approval by China Banking and Insurance Regulatory Commission.

Pursue High-Quality Development with Value-Oriented Transformation





Technology Presentation



Vercome Speech



Operating Results



Transformation Results



Closing Speech







The year 2020 is extraordinary and unprecedented.

Being Persistent

Persist in the fundamental goal of high-quality development

Persist in the core demand of customer-oriented operation

Persist in the basic philosophy of operational compliance

Persist in the key path of transformational innovation

"Being the Best & Leading the industry"

The Best in customer experience

The Best in business quality

The Best in risk management

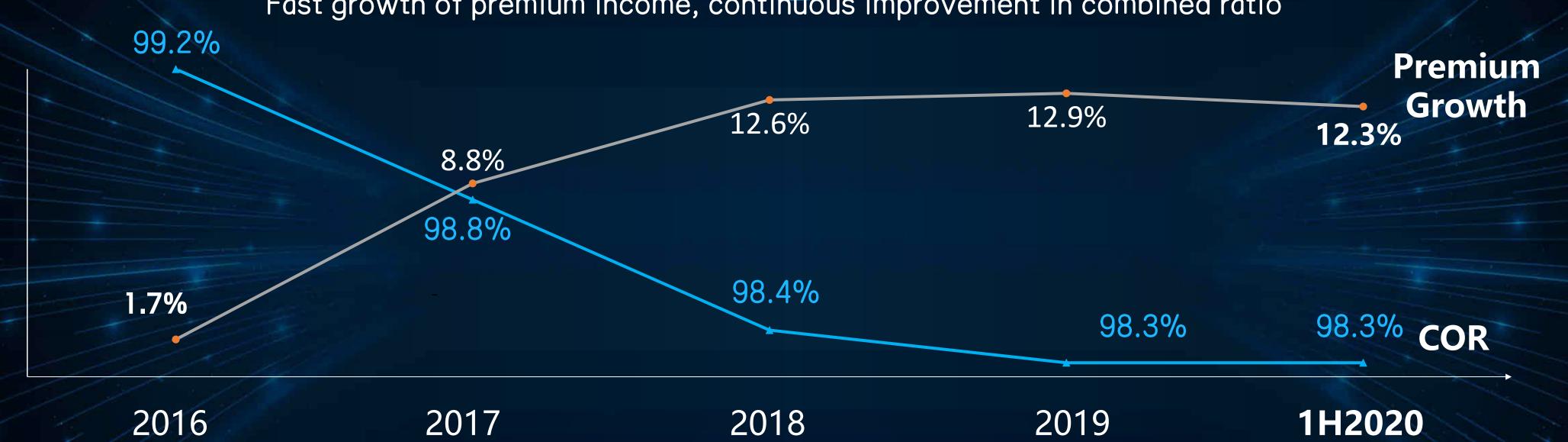
Becoming the leader in promoting healthy and steady

development of China's insurance industry



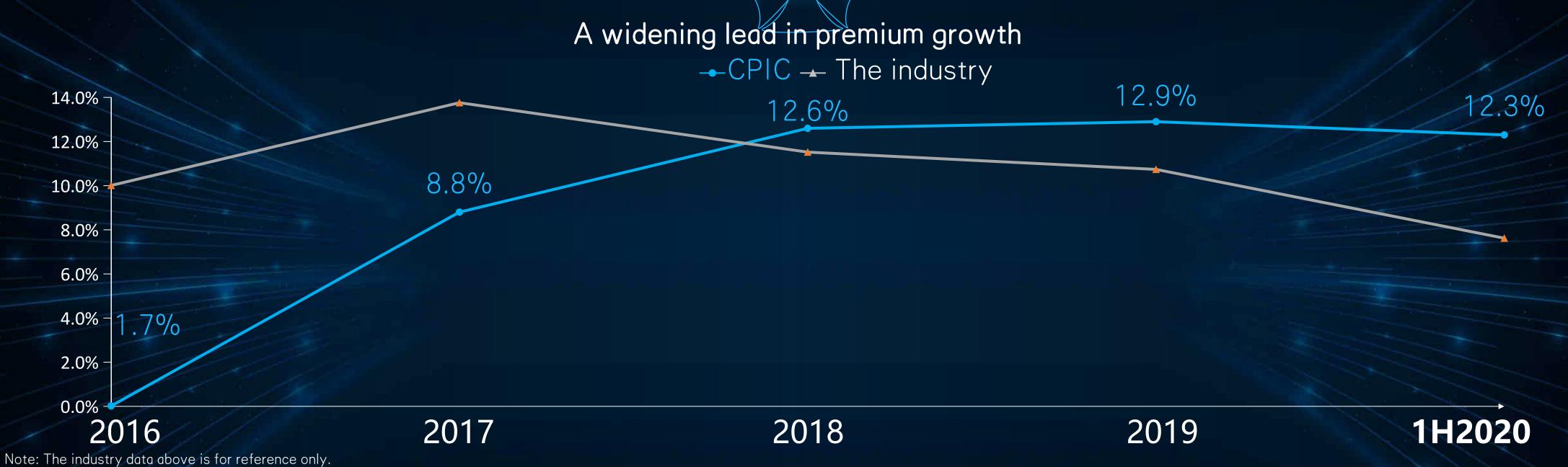


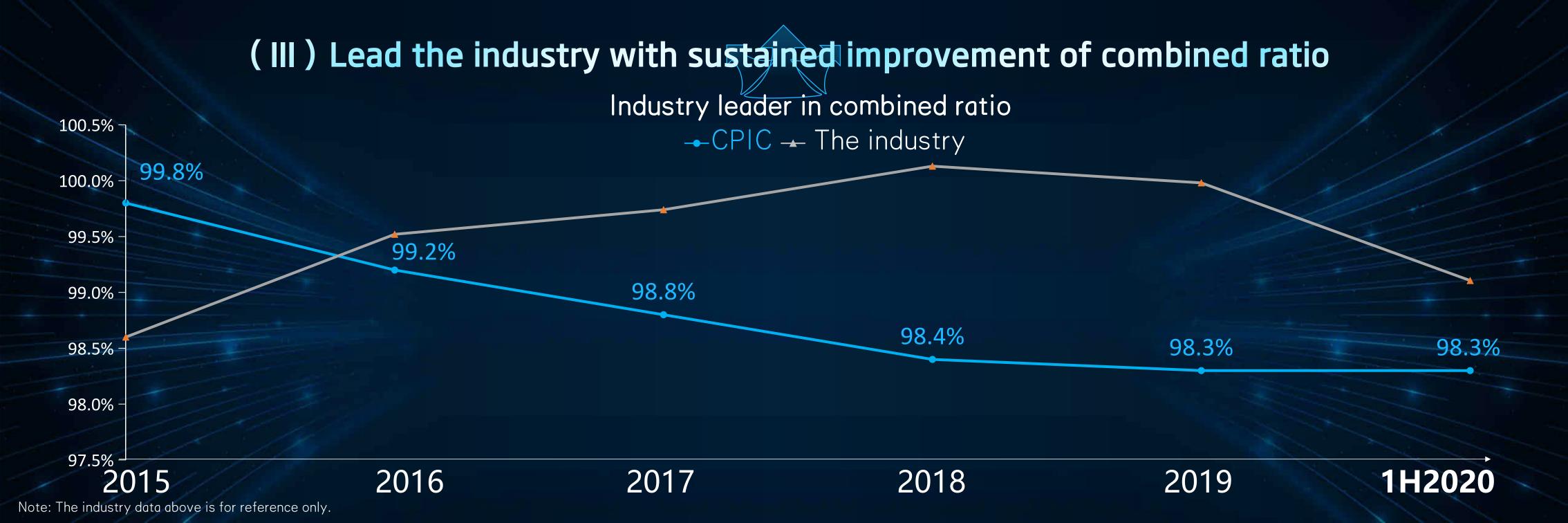
Fast growth of premium income, continuous improvement in combined ratio



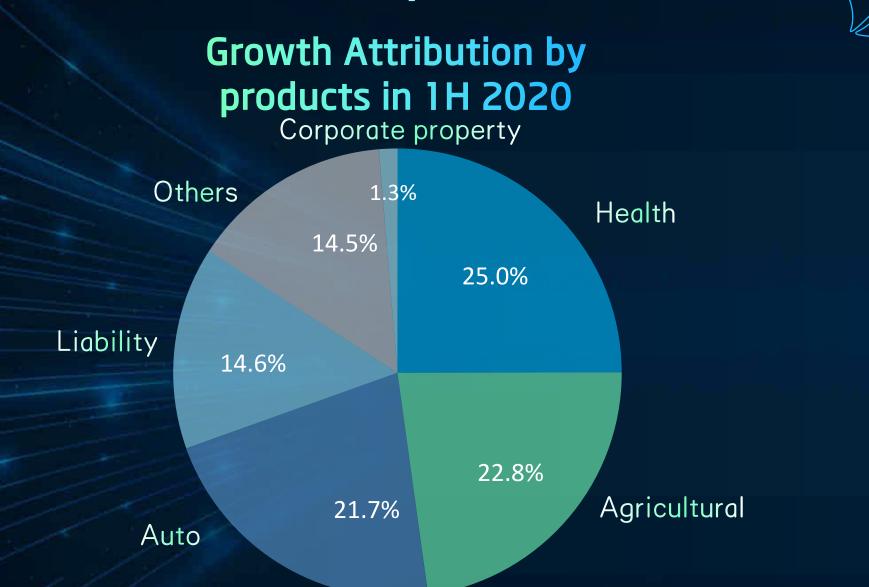
Note: References to CPIC P/C do not include Anxin Agricultural.

(II) An industry leader in premium growth with a widening lead over the industry average





(IV) Diversified product mix with increasing contribution from non-auto business



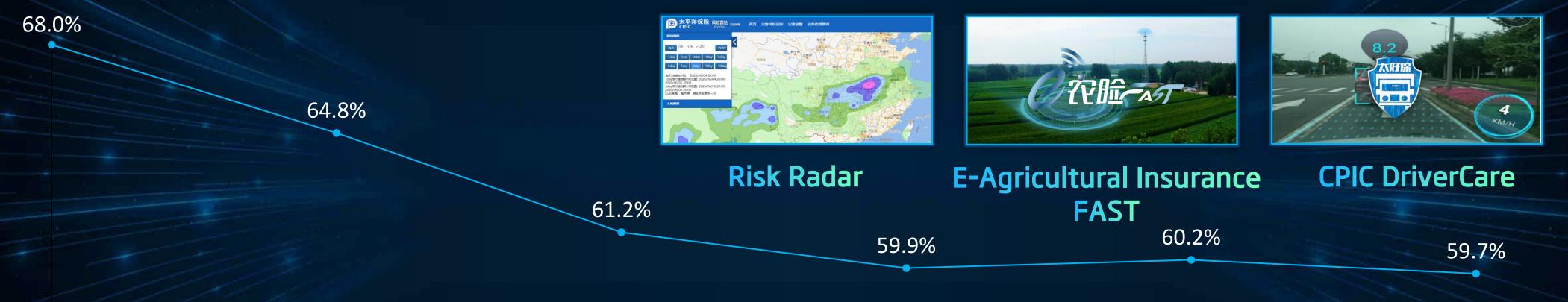




Note: Agricultural insurance is included in non-auto insurance.

(V) Empower risk management with technology, achieve continuous improvement in overall business quality

Drops in loss ratio with continuous improvement in business quality



2015 2016 2017 2018 2019 1H2020

(VI) Leader in industry ratings and external evaluations

Moody's **MOODY'S Investor Service**



Industry ratings



S&P Global Ratings

- Issuer Credit Rating and Financial Strength Rating A

- Insurance Financial Strength Rating A1
- Since 2011





- Corporate Credit Rating AAA
- Since 2014

- Operation evaluation A (The Highest)
- Service evaluation AA (The Highest)
- Corporate governance evaluation Excellent (The Highest)

• Since 2015

Lead the industry in multiple ratings

(VI) Leader in industry ratings and external evaluations

Transformation innovation

Comprehensive strength

China Insurance Ark Award 2020

- 2020 China's Top 10 P&C Insurance Companies
- 2018 China's Insurance Company with Outstanding Contribution in Service Quality Improvement

Products and services

- Entitled as Quality Service Organisation by China Insurance Service Innovation Summit 2020
- 2019 China Inclusive Finance Product Innovation Typical Case Award
- 2019 China Insurance Industry Technology Innovation List, Outstanding Customer Service Insurance Company
- 2017 Innovative Insurance Product Excellence Award

Honors and awards in 5 areas

Technological empowerment

- E-Agricultural Insurance won the 2020 China Insurance Ark Award for Technology Progress
- E-Agricultural Insurance won the Potential Project Award of the 2019
 World Artificial Intelligence Innovation Competition
- The Company entered the 2019 China Insurance Industry Technology Innovation List

Social responsibility

- National Poverty Alleviation Award, Organisational Innovation Award
- Annual Award for Excellent Social Responsibility Case

Transformation Results



Constructing
systematic
transformation to
ensure value—oriented
development



Promoting transformation to foster new growth engines



Deepening integrated transformation to accelerate development capacity building

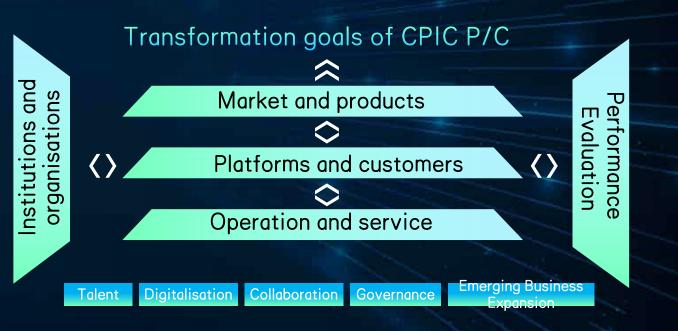
1. Transformation design: objective-driving, system designing, content focusing



Weaknesses & Future trend

Transformation
projects

Transformation
framework

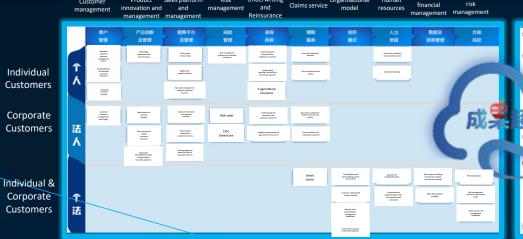


2. Transformation construction: carry out systematic transformation to generate more value



Systematic transformation

Covers 10 key sectors in the operation of CPIC P/C







Innovation-oriented transformation

Rebuilds the business model of CPIC P/C



Technology-based transformation

Multiple techonological achievement portfolios



Customer-oriented transformation achievements

Showcases the transformation achievements from user's perspective

Transformation Results



Constructing systematic transformation to ensure value-oriented development



Promoting transformation to foster new growth engines



Deepening integrated transformation to accelerate development capacity building

1. Improve operation of high-quality customers and refine resource allocation to reinforce auto insurance as the foundation of the overall business operation in the process of marketization

Model transition

Operational model transition

- Management: Establish renewal business management mechanism
- Channels: Set up digital direct sales channel
- Products: Set up "Auto+Non-auto" customer-segmented sales mode

Capacity building

Pricing capability

- Differentiated pricing in regions
- Enriched pricing parameters and data

Customer service capability

- Offer policy-life cycle customer care
- Differentiated value-added services
- Explore the combination of "Products + Services"

Risk management capability

Cost control capability

- Develop and apply CPIC Credit
- Establish the proactive risk management system- CPIC DriverCare
- Establish the resource allocation mechanism based on the correlation of sales expenses and claim costs
- Technological empowerment in sales, claims settlement and operation to reduce cost and improve efficiency

Retain highquality customers Refine resource allocation

1. Improve operation of high-quality customers and refine resource allocation to reinforce auto insurance as the foundation of the overall business operation in the process of marketization

Lowering Price

Operational model transition

- Management: Refine the renewal business management mechanism
- Channels: Build up channel integration mechanism
- Products: Improve the integration of "Auto+Non-auto" business model

Reform in both compulsory and commercial sectors

Simultaneously launched nationwide

Increasing protection

Pricing capability

- Customer-oriented pricing
- Actuarial and marketized pricing mechanism

Risk management capability

- Enhance the application of big data in pricing
- Promote the proactive risk management system - CPIC DriverCare

Improving quality

Customer service capability

Establish "4+N" valueadded service system, broaden car owner value chain

Cost control capability

- Upgrade the resource allocation mechanism based on the correlation of sales expenses and claim costs
- Improve centralized operation with technological empowerment

Convert challenges into opportunities

2. Follow the economic trend, enhance risk management capability to give full play to the non-auto business as the "pillar" of transformation

Closely follow the economic trend



Domestic circulation—Upgrade of individual consumption

Travel, health care, consumption, education and other key sectors

Domestic circulation—Transformation of social governance

- Government-sponsored health insurance
- Government-sponsored liability insurance

International circulation—Overseas business opportunities

- Partners of "Belt and Road Initiative" business
- China International Import Expo, China International Fair for Trade in Services

Optimize the structure of incremental business

2. Follow the trend of economic factors, enhance risk management capability to give full play to the non-auto business as the "pillar" of transformation

Promote two linkages and two
mechanisms

- two linkages
- two mechanisms

Enhance risk management capability

Business quality monitoring
Establish a regular business
quality monitoring mechanism

- Business quality review mechanism
- Classified development strategy

Comprehensive Risk Management System Risk management and control
Establish risk
management system

- Whole-process risk investigation
- Rules + toolsData + System

Improve market competitiveness

3. Seize policy opportunities for agricultural insurance, continuously enhance innovation, and position agricultural insurance as the main growth engine in the new cycle

Policy opportunities

 "Guiding Opinions on Accelerating High-quality Development of Agricultural Insurance" by Ministry of Finance, Ministry of Agriculture and Rural Affairs, CBIRC, National Forestry and Grassland Administration

New strategic platforms

Government platform

- The state level
- The provincial level

Major Accounts platform

- Strategic customer system
- Breakthrough in acquiring major accounts

New model of Think tank

- Establishment of Tai An Institute of Agricultural Insurance
- Agriculture industry innovation projects research
- Specialized program research

Seize external policy opportunities

3. Seize policy opportunities for agricultural insurance, continuously enhance innovation, and position agricultural insurance as the main growth engine in the new cycle

Product Provision Innovation



- Develop a complete suite of products
- Innovate "Insurance + Futures" and other "Agricultural insurance+" products

Technological Innovation



- Sales, development and research of products at the same time
- Upgraded E-agricultural insurance from Version 1.0 to 5.0, and released "CPIC E-Agricultural Insurance FAST"
- Full application of 5G, Internet of things, AI, blockchain and other technology

Risk Management Upgrade



- Livestock insurance cost control
 - -New technology application
 - -Accurate underwriting
 - -Self-assistant claim settlement
- Policy cost model application of agricultural insurance

Continuously enhance internal innovation capability

Transformation Results



Constructing systematic transformation to ensure value-oriented development



Promoting transformation to foster new growth engines



Deepening integrated transformation to accelerate development capacity building

1. Improve customer-oriented operation to stabilize business operation

Individual customer



Auto insurance customers



Digitalisation of customer information





analysis

Standardization of customer information



Accurate renewal plans Integration of Auto and Non-auto business Scene expansion



Customer insight

Number of customers+ Customer retention+ Customer value+

1. Improve customer-oriented operation to stabilize business operation

Corporate customer

Customer-segmented business model

Adjust organisational structure to build a customer-segmented business model

Region-based business model

Regional breakthrough projects

Corporate customer platform

- Collection of corporate customer data
- Insights of corporate customer

2. Create new growth drivers with regional breakthroughs

Build up momentum

Nation-wide

Create the "1+3+N" pattern with three major regions as the centre

Development Centre

Competence Centre

income

Operating

Highest of the Company

Beijing-Tianjin-Hebei: ability to allocate the capital's resources The Yangtze River Delta: technology-led professional capability to integrate

Guangdong, Hong Kong and Macau: customer oriented cross regional collaboration capabilities

Provincial-level

Create the "1+1+N" pattern with provincial capitals as the centre

Development Centre

Operating income

profit

Competence Centre

Institutions in provincial capitals: professional capabilities adapted to the development of the province

Highest in the provinces

Expanding influence



Headquarters

Establish an information and resource sharing platform



Establish a data and technical standard system



Organisational Support

Responsible Regional coordination for operating returns director



Regional project manager

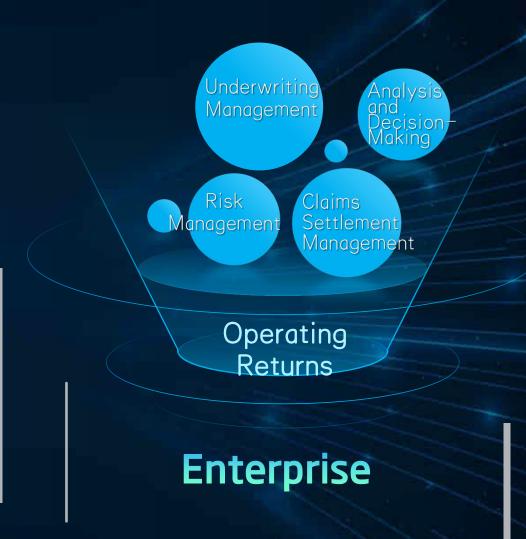
 Responsible for capacity building



3. Improve operational efficiency with technological empowerment







4. Create new momentum with innovative mechanism



2019

Results

2020



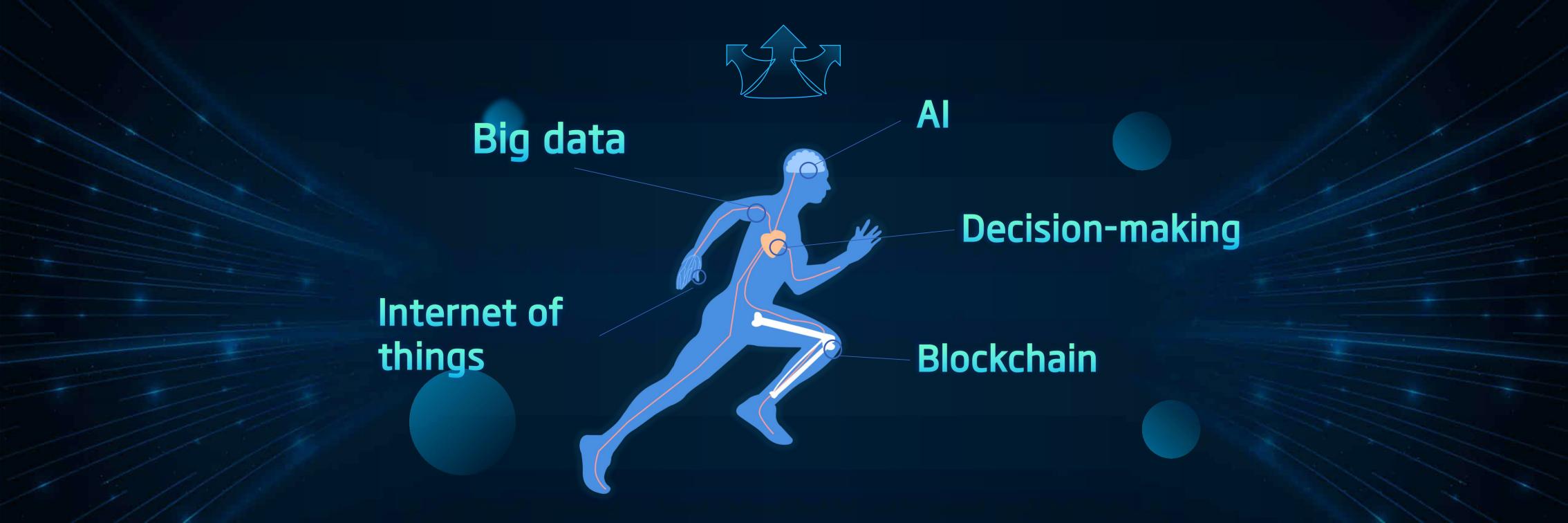


Persist in promoting transformation

Persist in risk management

Persist in benchmarking against top-notch insurers

Persist in technological empowerment



Q & A

平时注入一滴水、难时拥有太平洋