## 2016 Interim Results Presentation China Pacific Insurance (Group) Co., Ltd. 2016. 8. 30



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### **Performance Overview**

(Unit: RMB million)

KPIs		January to June 2016	Change(%)
Value Growth	Group Embedded Value <sup>(1)</sup>	215,355	4.7
	New Business Value	11,264	55.9
	Combined Ratio <sup>(2)</sup>	99.3%	(0.1pt)
	Group AuM <sup>(1)</sup>	1,171,620	7.7
	Third-party AuM <sup>(1)</sup>	264,615	13.3
Financial Results	Net profits <sup>(3)</sup>	6,142	(45.6)
	Operating revenue <sup>(4)</sup>	144,706	7.6
	Gross written premiums	131,537	18.6
	CPIC Life	82,234	31.6
	CPIC P/C	49,224	1.7
Capital Strength	CPIC Group <sup>(1)</sup>	291%	(8pt)
	CPIC Life <sup>(1)</sup>	255%	(7pt)
	CPIC P/C <sup>(1)</sup>	280%	(5pt)

Note: (1) As at 30 June, 2016

(2) The property and casualty business inlcudes both CPIC P/C and CPIC HK

(3) Based on figures attributable to shareholders of the parent company

(4) Based on PRC GAAP



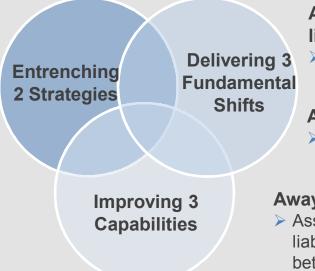
#### **Transformation Boosts Momentum of Development**

# Pursuit of sustainable value growth, with KPIs fully aligned

- Combined ratio for property and casualty insurance
- NBV margin for life insurance

#### The 3 objectives for Transformation Initiative translate into business philosophy

- Focusing on customer needs
- Improving customer interface
- Enhancing customer experience



### Away from bancassurance for life business

Share of bancassurance falls from 54.9% in 2010 to 5.5% now

#### Away from high loss ratio business

Eliminates business with a loss ratio higher than 100% for 3 years on end

#### Away from dependence on investment

Asset allocation driven by profiles of liabilities, with enhanced coordination between asset and liabilities

#### Capability in customer profile delineation

79 of branch offices have completed the profile delineation. Group reviews and updates delineation findings regularly and subsidiaries apply the insights

## Capability in targeted marketing and differentiated customer service

- > Enhancing customer acquisition capabilities via product innovations
- CRM model helping with up-sell to target customer segments
- Differentiated customer service for target customer segments for automobile insurance, improving retention of high quality customers

## Capability in new areas development

- Mid and high-end customers
- Small and medium-sized enterprises
- Application of technology innovations



### **Outlook for H2 of 2016**

>With accumulation of China's wealth and roll-out of government favourable policies, the insurance industry faces an important window of opportunity. On the other hand, economic slow-down, lower interest rates and capital market volatility all pose challenges to life insurance and asset liability management. Besides, the nation-wide roll-out of commercial automobile insurance reform requires further improvement in insurers' management capabilities.

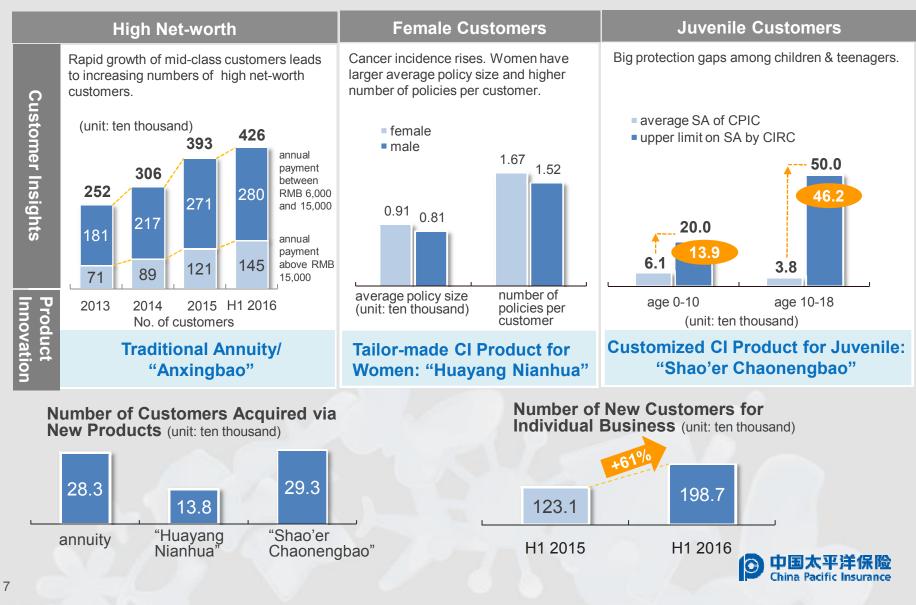
>In the face of opportunities and challenges, we will remain focused on insurance. Our life business will be committed to sustainable value growth and prudently control the cost of liabilities. Our property and casualty business will continue to improve underwriting profitability. As for asset management, the priority will be to enhance the co-ordination of assets and liabilities while optimizing asset allocation driven by profiles of liabilities. We will also step up the Transformation Initiative to further improve the quality and profitability of development.



## **Performance Analysis**

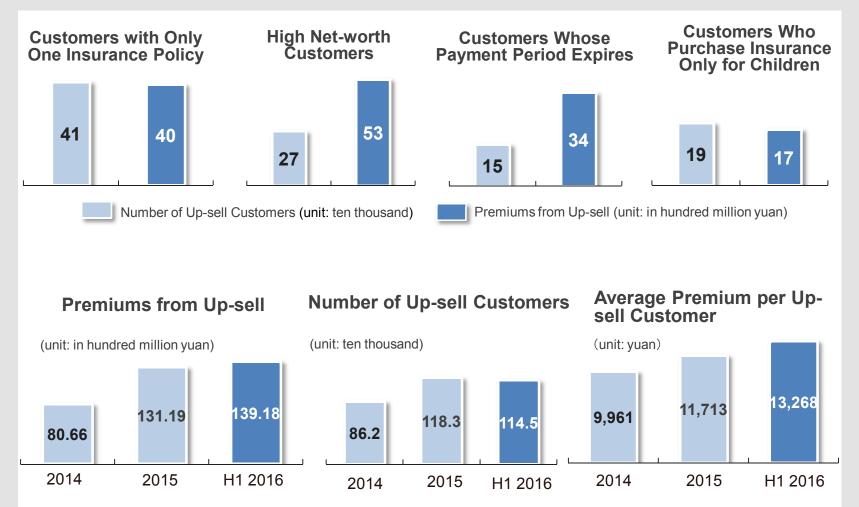
### Life Business (1/5)

#### Promoting product innovation based on customer segmentation to tackle lower interest rate



### Life Business (2/5)

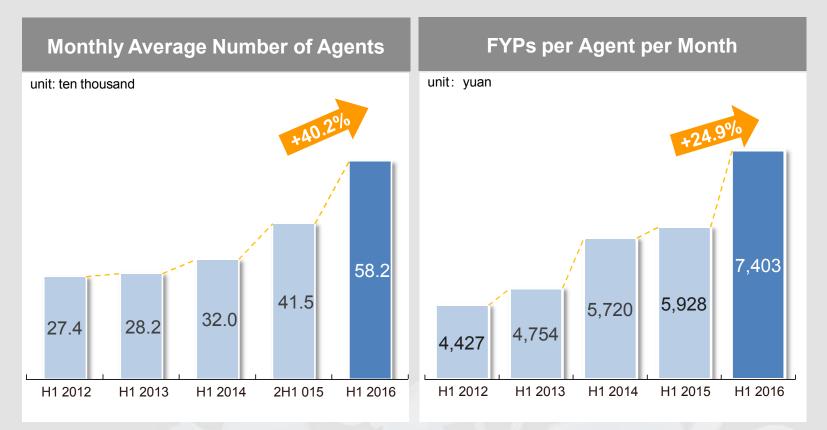
#### **Delineation of Customer Profile to Support Targeted Marketing and Up-sell**





### Life Business (3/5)

#### Sharp Agency Headcount Growth with Improved Productivity

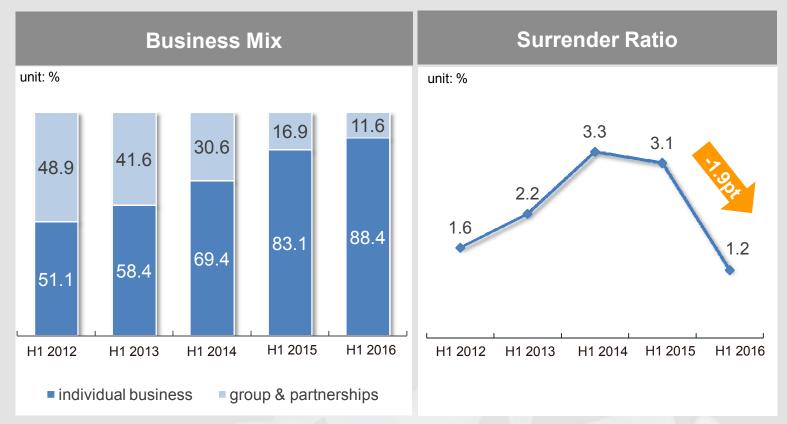


Note: Figures for 2012 refer to the agency channel, and those from 2013 afterwards refer to the individual business as a result of organizational restructuring.



## Life Business (4/5)

#### Improved Business Quality and Lower Surrender Ratio



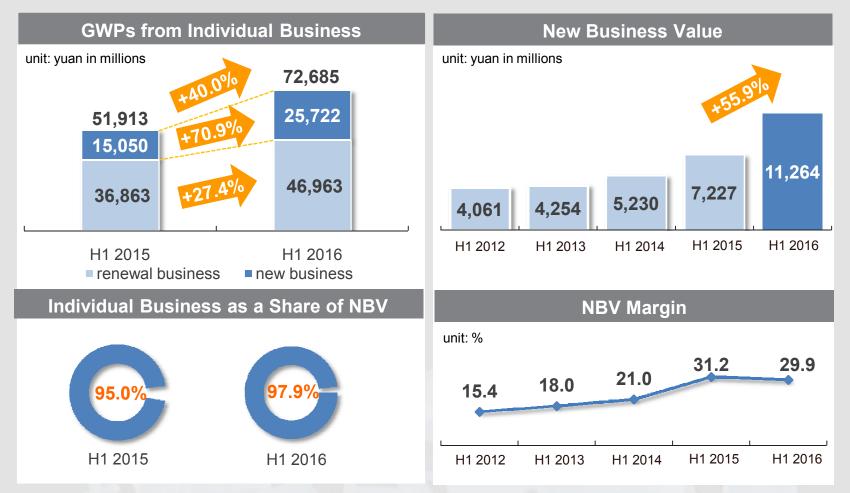
#### Notes:

- (1) Figures for Group & Partnerships between 2012 and 2013 include bancassurance and direct, and those for individual business are based on the agency channel.
- (2) Surrender ratio= surrendered amounts for the reporting period/(contract liability reserves at the beginning of the period for life insurance and contract liability reserves at the beginning of the period for long-term health insurance + premium income from long-term insurance during the reporting period)



## Life Business (5/5)

NBV Growth of 55.9% Underpinned by Individual Business, with Stable Margin

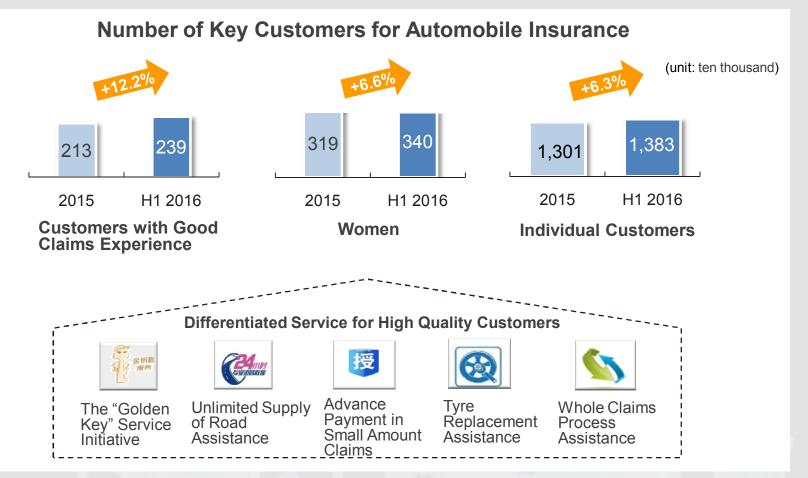


Note: NBV margin = NBV/annualized first year premiums



## **Property and Casualty (1/4)**

#### Focus on Acquisition & Retention of High Quality Customers for Automobile Insurance, with Increase in Number of Key Customers

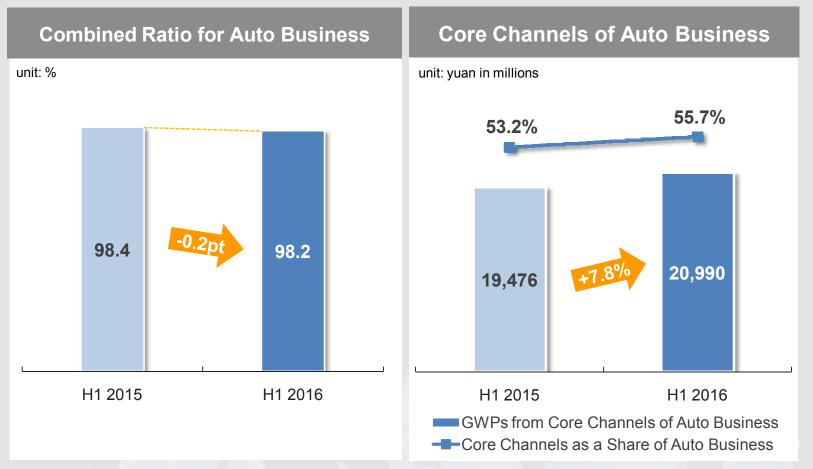


Note: The property and casualty business on this slide only refers to CPIC P/C



## **Property and Casualty (2/4)**

#### Improved Underwriting Profitability with Increased Share of Core Channels

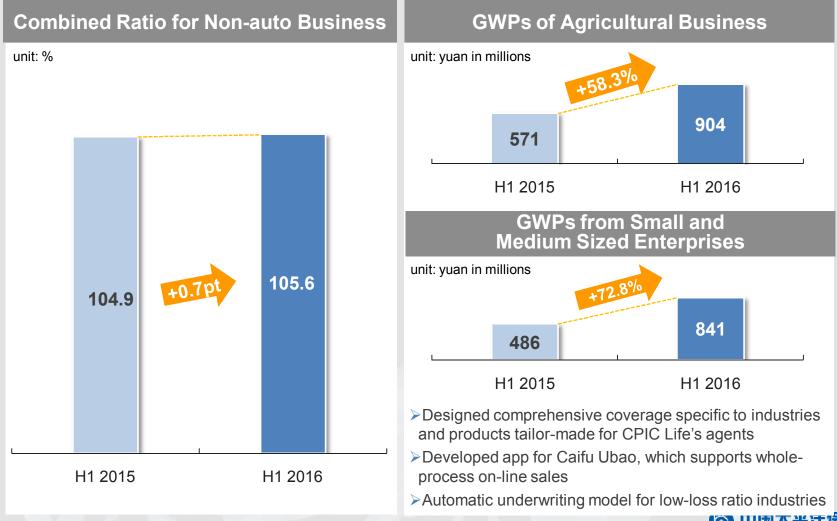


Note: The property and casualty business on this slide only refers to CPIC P/C



## **Property and Casualty (3/4)**

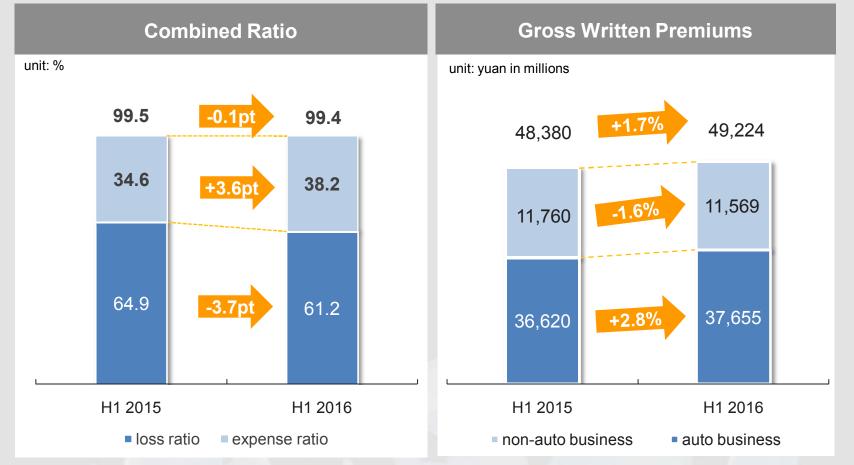
#### Non-automobile Business still Facing Challenges, with Rapid Growth of Emerging Lines



China Pacific Insurance

### **Property and Casualty (4/4)**

#### **Delivers Underwriting Profits, with Loss Ratio down by 3.7 Percentage Points**

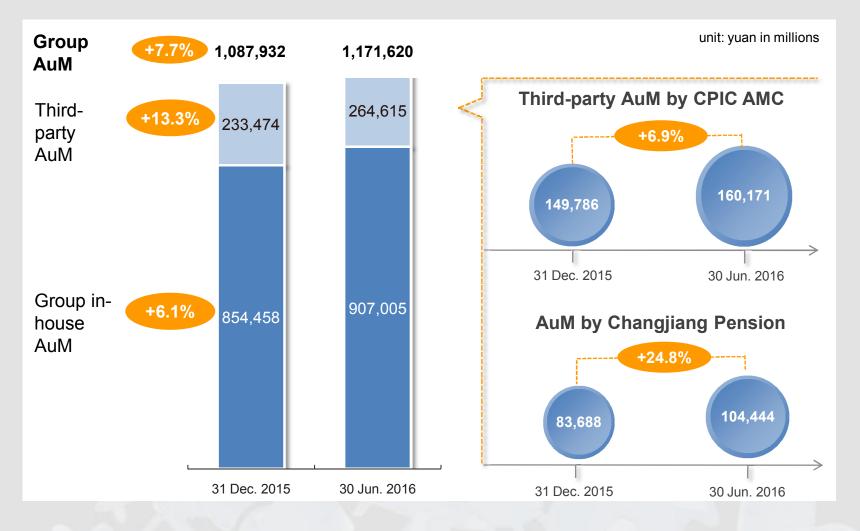


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### Asset Management (1/3)

Group in-house AuM Grew by 6.1%, and Third-party AuM up 13.3%



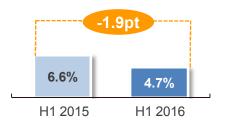


## Asset Management (2/3)

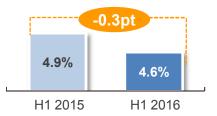
#### Lower Investment Income due to Reduced Gains on Equity Securities Trading

Group in-house AuM

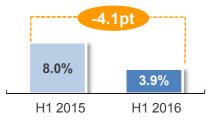
#### Annualized Total Investment Yield



#### Annualized Net Investment Yield



#### Annualized Comprehensive Investment Yield



Note: Annualized net investment yield for the first half of last year has been restated

Group in-house investment portfolio	30 June 2016 (%)	Change (pt)
Fixed income investments	82.1	-
Bonds	49.6	(0.8)
Term deposits	15.3	(2.8)
Debt investment plans	6.3	0.1
Wealth management products <sup>(1)</sup>	4.3	1.3
Preferred shares	3.5	2.1
Other fixed income investments <sup>(2)</sup>	3.1	0.1
Equity investment	14.3	0.3
Equity funds	2.1	(1.0)
Bond funds	1.8	(0.1)
Stocks	3.2	(0.7)
Wealth management products <sup>(1)</sup>	4.9	1.9
Preferred shares	0.3	-
Other equity investments <sup>(3)</sup>	2.0	0.2
Investment properties	0.7	-
Cash, cash equivalents and others	2.9	(0.3)

#### Notes:

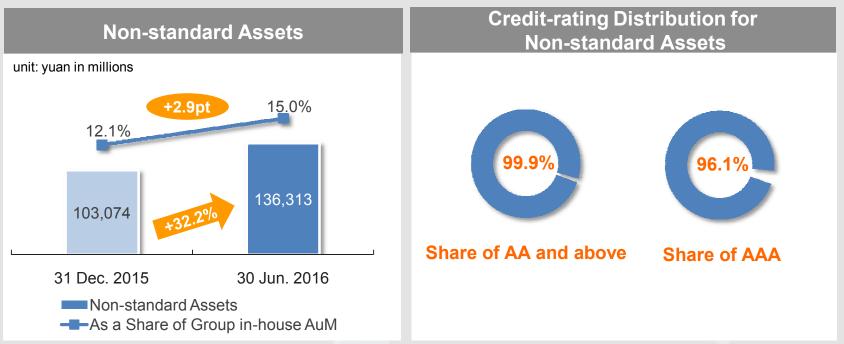
1) Wealth management products include wealth management products issued by commercial banks, collective trust plans by trust firms, special asset management plans by securities firms and loan assets backed securities by banks, etc.

2) Other fixed income investments include restricted statutory deposits and policy loans, etc.

3) Other equity investments include unlisted equities, etc.

## Asset Management (3/3)

## Enhancing Whole-process Management for Non-standard Assets, with Credit Risk under Control



#### **Underlying Assets**

- > Infrastructure-related debt investment schemes: mainly in urban infrastructure, roads and energy projects
- Real estate investment schemes: in commercial properties of central business districts of China's tier-1 or tier-2 cities, and ghetto resettlement projects sponsored by local governments.

#### **Credit Enhancement Measures**

Guarantees by commercial banks or large companies, and collateral





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