







# China Pacific Insurance (Group) Co., Ltd 2012 Interim Results

**20 August 2012** 



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## **Business Overview**



#### 2012 is a challenging year for the insurance industry

## **Economic Environmen**

- Slowing economic growth and lack of momentum for insurance business growth
- Equity markets continue to be weighed down, with lackluster equity investment returns
- Yield of fixed income assets approaching the inflection point with declining interest rates

## Industry invironmen

- Life insurance industry entering a transitional period after years of high growth
  - > Constraints on existing channels and sales models
  - > Lack of product differentiation and intense industry competition
- P&C business growth momentum weakening
- Rising operating costs of insurance companies
- Impending policies expected to facilitate expansion of pension insurance business

## Adhered to the strategy of focusing on main insurance business and sustainable value enhancing growth

## ■ Life insurance: focus on agency channel and regular premium business

- > expansion of productive agent force and effective productivity enhancement
- > Focus on growing regular premium business
- ➤ Implement differentiated urban market breakthrough strategies
- > Explore and drive the transformation of bancassurance business

#### ■ P&C: seek sustained underwriting profitability

- ➤ Focus on specialized channel development and increase business contribution from new channels
- > Strengthen renewal management and customer service
- Strengthen cost control and continue to improve input-output ratio
- Investment: seek to match asset investment return with cost of liabilities, focus on net value growth



## Actively promoted the customer demand oriented transformation

Vision: "The insurance company by your side"

## Focus on customer needs

Through customer data management and analysis, focus on customer needs and promote product as well as service innovation

## Improve customer interface

 Build and improve online, direct sales and agency channels through internal process optimization, and deepen customer engagement

## Enhance customer experience

 Utilize mobile and internet new technologies to improve and expand service capabilities for better customer experience

Actively promoting 12 initiatives to "increase customer insight, resource-sharing and value from target customers".



### **Key Value Metrics**

Unit: RMB million	1H2012	1H2011	Change (%)
Life insurance 1H new business value	4,061	3,830	<b>1</b> 6.0
Life insurance new business margin <sup>(1)</sup>	15.4%	11.9%	1 3.5pt
P&C combined ratio	94.2%	91.1%	
Net asset value growth rate of investment assets	5.3%	3.2%	1 2.1pt
Group net assets(2)(4)	81,748	76,796	<b>1</b> 6.4
Value of in-force business (3)(4)	45,008	40,900	10.0
Group embedded value <sup>(4)</sup>	121,833	113,564	<b>1</b> 7.3

#### Note:

- (1) Life insurance new business margin= new business value/ life insurance FYP
- (2) Attributable to shareholders of the parent company
- (3) In-force value of life insurance attributable to the Group after deducting cost of solvency margin
- (4) As of Jun 30, 2012 and Dec 31, 2011



### **Key Financial Metrics**

Unit: RMB million	1H2012	1H2011	Change (%)
Gross Written Premium	90,511	86,875	<b>1</b> 4.2
Life insurance	55,229	54,574	1.2
P&C insurance	35,246	32,267	<b>1</b> 9.2
Total investment yield	3.9%	4.4%	<b>■</b> (0.5pt)
Net investment yield	4.9%	4.4%	1 0.5pt
Net profit <sup>(1)</sup>	2,638	5,816	<b>1</b> (54.6)
Group solvency margin (2)	271%	284%	<b>1</b> (13pt)
Changjiang Pension total entrusted assets (2)	29,438	27,258	<b>1</b> 8.0
Changjiang Pension total AUM <sup>(2)</sup>	20,915	18,104	<b>1</b> 5.5

#### Note:

- (1) Attributable to shareholders of the parent company
- (2) As of Jun 30, 2012 and Dec 31, 2011



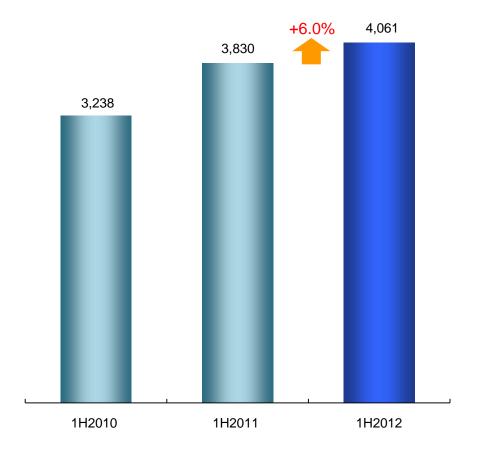
## **Business Review**

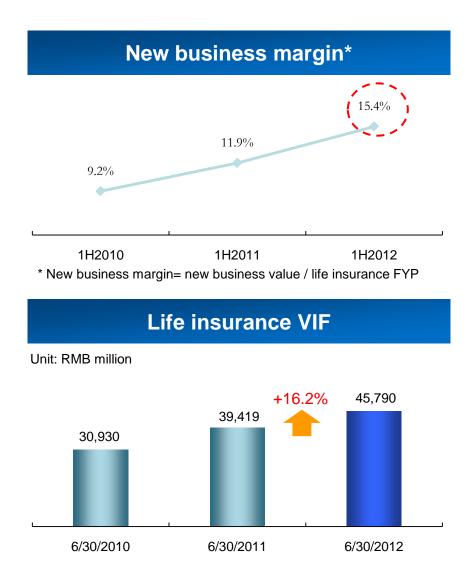


### Increase in value and margin of life insurance

#### 1H new business value

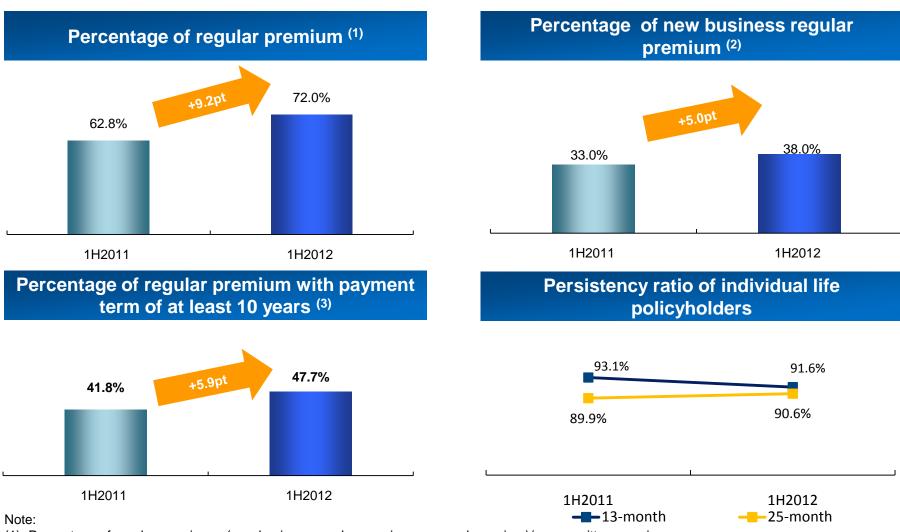
Unit: RMB million







#### Continued business portfolio optimization

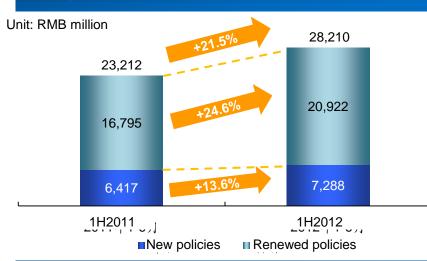


- (1) Percentage of regular premium = (new business regular premium+ renewal premium)/ gross written premium
- (2) Percentage of new business regular premium = new business regular premium / first year premium
- (3) Percentage of regular premium with payment term of at least 10 years= premium from policies with payment term of at least10 years/ new business regular premium.

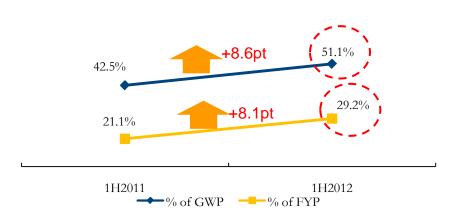


#### Agency channel maintained relatively fast growth

#### Agency channel gross written premium

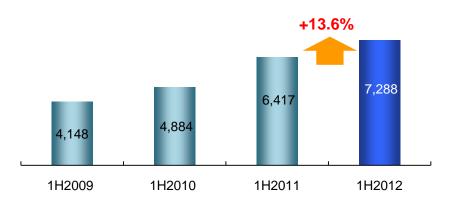


#### Percentage of GWP through agency channel



#### Agency channel new business premium

Unit: RMB million



#### **Monthly FYP per agent**



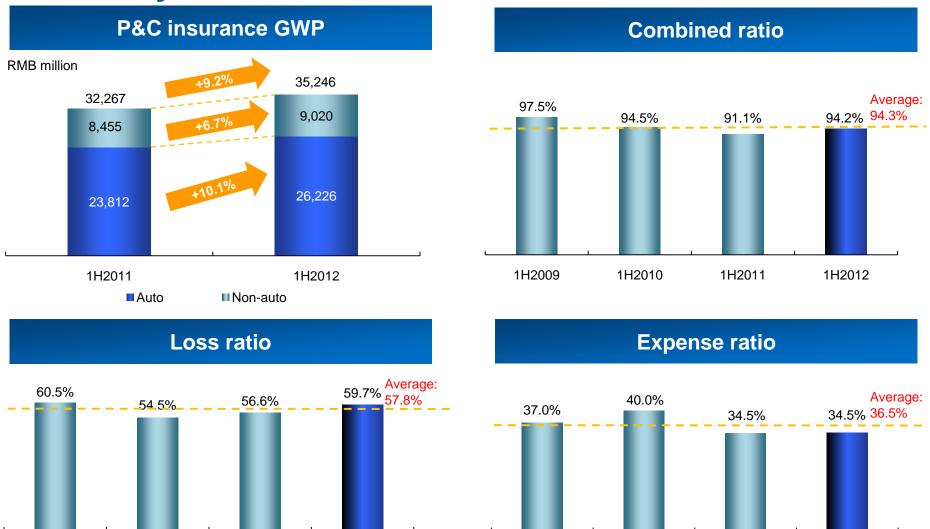


### Bancassurance, direct sales and new channels

Unit: RMB million	1H2012	1H2011	Change (%)
Bancassurance			
GWP	21,709	28,006	<b>1</b> (22.5)
New policies	12,582	20,718	<b>J</b> (39.3)
Renewed policies	9,127	7,288	<b>1</b> 25.2
Direct sales			
GWP	4,906	3,178	<b>1</b> 54.4
New policies	4,836	3,112	<b>1</b> 55.4
Renewed policies	70	66	<b>1</b> 6.1
New channels			
GWP	404	178	127.0
New policies	236	106	122.6
Renewed policies	168	72	133.3



## P&C GWP steadily increased with combined ratio at a healthy level



1H2009

1H2010

1H2011

1H2012



1H2009

1H2010

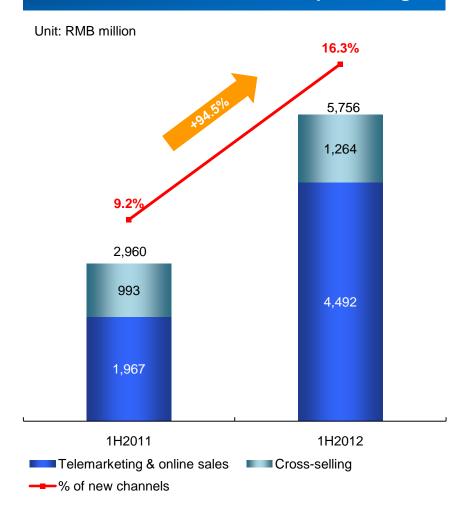
1H2011

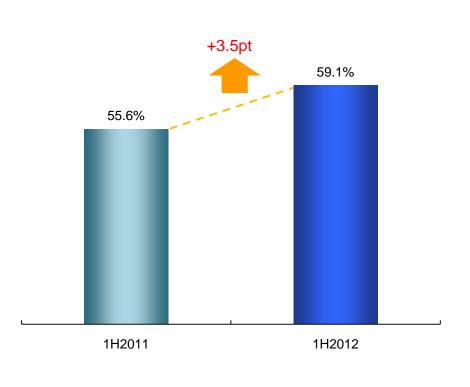
1H2012

## Accelerated new channels development and increased customer loyalty

#### **P&C** new channels GWP and percentage\*

#### **Commercial auto insurance renewal rate**

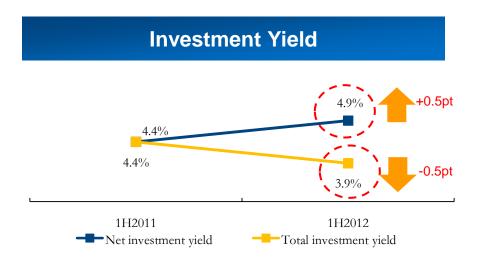


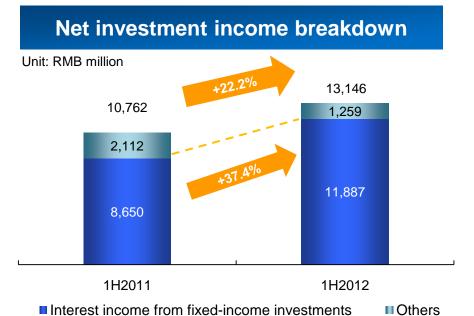


<sup>\*</sup> percentage of new channels = premiums written through new channels / P&C GWP



## Allocation towards fixed income assets, steadily improving net investment yield





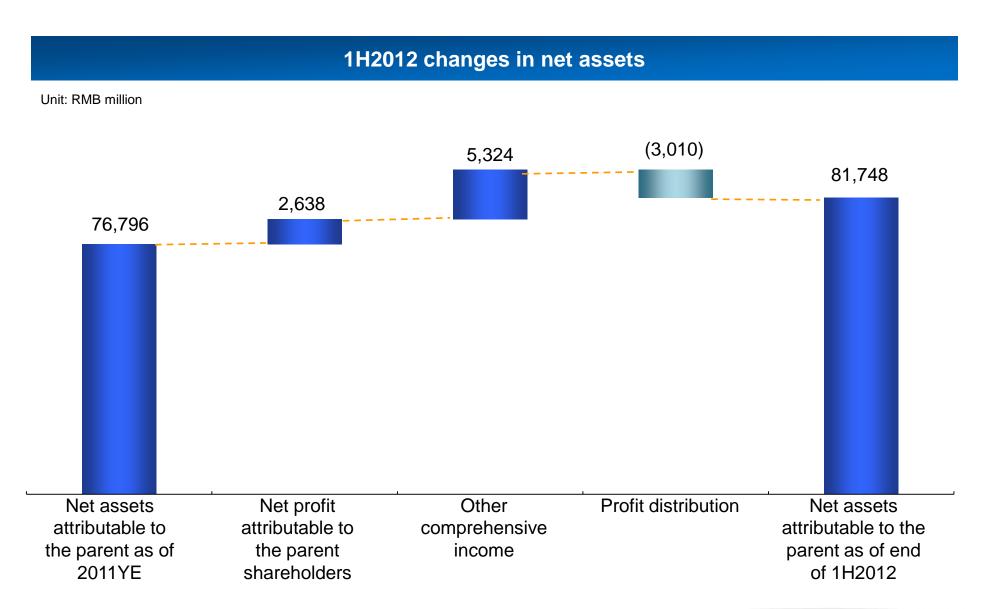
Investment assets portfolio					
	2012 6/30	2011 12/31	Change (pt)		
Fixed income investment <sup>(1)</sup>	83.5%	85.6%	(2.1)		
Debt securities	49.0%	53.0%	(4.0)		
Term deposits	28.8%	26.3%	2.5		
Debt investment plans	4.3%	4.9%	(0.6)		
Other fixed-income investments <sup>(2)</sup>	1.4%	1.4%	-		
Equity investment	10.6%	10.3%	0.3		
Investment funds	4.9%	3.9%	1.0		
Equity securities	4.7%	5.2%	(0.5)		
Other equity investments(3)	1.0%	1.2%	(0.2)		
Investment properties	1.1%	1.2%	(0.1)		
Cash & cash equivalents	4.8%	2.9%	1.9		

#### Note:

- (1) Fixed-income investments incl. debt securities, term deposits, debt investment plans, restricted statutory deposits, policy loans and wealth management products, etc.
- (2) Other fixed-income investments incl. restricted statutory deposits, policy loans and wealth management products, etc.
- (3) Other equity investments incl. unlisted equity securities



### **Analysis of changes in net assets**

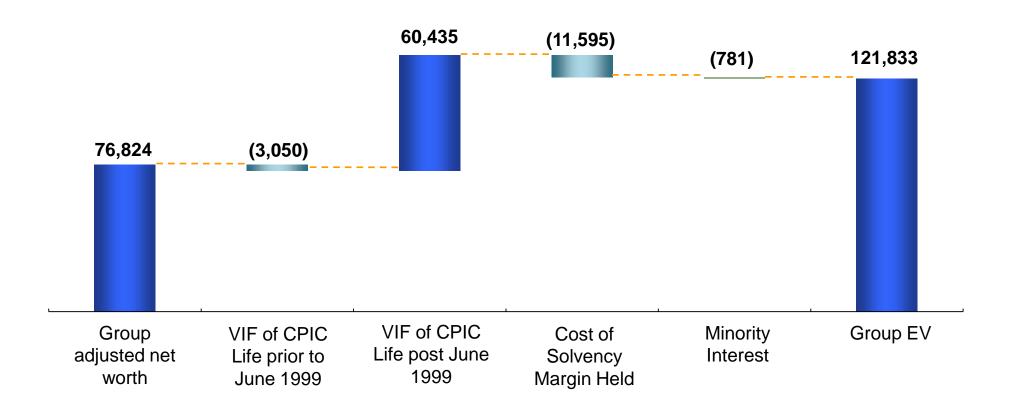




### Composition analysis of embedded value

#### Composition of embedded value as of Jun 30, 2012

Unit: RMB million





### Q & A

